City of Greenwood Comprehensive Plan

2007 - 2027

INDIANA



Strategic Action Plan

HNTB





Introduction

As the name suggests, plan implementation will involve the active implementation of the planning strategies chosen by the community. Although some action steps identify others as responsible parties, the ultimate responsibility of implementing the plan rests on the Greenwood Advisory Plan Commission. The Greenwood Advisory Plan Commission will oversee implementation of projects and programs outlined in the various short-term strategic action steps, as well as develop additional action steps with each revision of the plan. The Greenwood Common Council and Board of Public Works & Safety will also play key roles in funding and implementing civic elements of this plan.

The successful implementation of this plan rests with the day-to-day decisions made by the Greenwood Advisory Plan Commission and its staff. By enabling decision makers to make informed decisions about the present and future state of the City of Greenwood, city officials are better able to shape the community in a way that is consistent with the community's desired vision of the future.

Action Plan Components

The comprehensive plan strategic action steps include the following components for plan implementation: title of the action, description, responsible parties, potential funding sources, priority and to which goal(s) each action step is associated with.

Action steps which have been identified as having a short-term priority should be accomplished within the first five years of this plans planning horizon. Action steps which have been identified as having a mid to long-term priority should be accomplished within five to 10, and 10 to 20 years, respectively. Some action steps will be on-going. The priority of each action step was determined based on necessity, urgency, and feasibility of each project.

Below are tables which identify the appropriate responsible party or parties, potential funding sources, and priority level for each of the applicable goals and objectives outlined in Section 4.

Land Use Action Steps

Title: Land Acquisition		
Description: consider the need to acquire new land, structures, or leasable space to maintain and improve the services offered by city government.		
Responsible Party(ies): City Council, Governmental departments		
Potential Funding Source(s): City general funds, departmental budgets	Priority: on-going	
Applicable Goal(s): All Land Use Goals.		

Title: Streamline the application submittal and review processes Description: Develop application and waiver forms which are uniform in their content and direction to the user Continue to post pertinent information (links to contact information, forms, meeting dates, deadlines, etc) on the city's website Responsible Party(ies): Plan Commission Potential Funding Source(s): Plan Commission budget, and/or City general funds

Title: Neighborhood Stabilization Description: ■ Discourage full conversion of single-family homes to commercial along Main Street. Instead, encourage residential business/home occupations that maintain the residential character of the home Responsible Party(ies): Planning Staff, Plan Commission and City Council Potential Funding Source(s): Priority: On-going Applicable Goal(s): Land Use Goal 1

Title: Extension of Public Facilities and Services

Applicable Goal(s): Land Use Goals 1, 4 and 5

Description:

- Develop and maintain a comprehensive, coordinated 5-yr Capital Improvement Program (CIP)
- Consider any additional needs for fire and police protection within the Developing City and/or the Area of Interest

Interest	
Responsible Party(ies):	
Potential Funding Source(s):	Priority: Short-term
Applicable Goal(s): Land Use Goal 2	

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Title: Zoning & Subdivision Control Ordinance Revisions

Description:

- Allow for a mix of land uses, specifically neighborhood commercial uses within mixed-use, master planned communities
- Allow new institutional uses to develop within residential or commercial districts, but with development standards that will protect local street networks from excessive use and be sensitive to adjacent land uses
- Maintain an advanced manufacturing industrial zoning classification to promote the development of this type of use.
- Prohibit "spot zoning"
- Discourage "leap frog" development
- Adopt regulations necessary to maintain high quality construction and design standards.
- Adopt architectural design standards and guidelines for all franchise establishments within the city's growth and redevelopment areas
- Require the incorporation of trails and other public amenities for all new development, and when feasible, redevelopment along roads, the perimeter of residential neighborhoods, along waterways, etc., consistent with the direction of the Greenwood Park & Recreation 5-yr Master Plan.
- Encourage development of additional housing types such as townhouses, live over work and elderly housing

Responsible Party(ies): Planning staff, Plan Commission, City Council, and if necessary the Redevelopment Commission

Potential Funding Source(s): City general fund

Priority: Short-term

Applicable Goal(s): All Land Use Goals

Title: Restoration, Protection & Maintenance of Riparian Corridors

Description:

- Create development standards that preserve the high quality environmental features
- Establish a program for the restoration, operation and maintenance of the community's riparian corridors
- Consider creating a theme, through signage, to give a cohesive feel for each corridor

Responsible Party(ies): Board of Public Works, Parks Department, Planning Staff, Area Extension

Potential Funding Source(s): Priority: Short-term

Applicable Goal(s): Land Use Goal 3

Title: Corridor Overlay Districts

Description:

- Identify additional corridors which would benefit from overlay district regulations
- Adopt corridor overlay district regulations for signs, lighting, accessibility standards, and building materials appropriate to each identified corridors

Responsible Party(ies): Planning Staff, Street Department(s), Plan Commission, City Council

Potential Funding Source(s): Priority: Mid-term

Applicable Goal(s): Land Use Goals 1 & 2

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Title: Annexation		
Description: Officially adopt a voluntary annexation strategy.		
Responsible Party(ies): Planning Staff, Plan Commission, and City Council		
Potential Funding Source(s): N/A Priority: Mid-term		
Applicable Goal(s): Land Use Goal 1		

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Transportation Action Steps

Title: Design Guidelines		
Description: Establish design guidelines and a design review board to administer a set of architectural requirements to promote development which reflects community identity and prevents "Anywhere, USA" development.		
Responsible Party(ies): Plan Commission, Planning Staff		
Potential Funding Source(s): City general fund and/or State Planning Grants	Priority: Short-term	
Applicable Goal(s): Transportation Goal 1		

Title: Overlay Zones		
Description: Develop corridor overlay zones to protect mobility and accessibility standards along selected arterials		
Responsible Party(ies): Plan Commission and Planning Staff		
Potential Funding Source(s): N/A	Priority: Short-term	
Applicable Goal(s): Transportation Goal 1		

Title: Corridor Enhancement Projects		
Description: Engage in corridor enhancement projects for the primary gateway corridors identified in the transportation plan.		
Responsible Party(ies): City Council/Mayor, Street Department, Plan Commission, Redevelopment Commission		
Potential Funding Source(s): Tax Incremental Financing Priority:		
Revenue, Transportation Enhancement Funds		
Applicable Goal(s): Transportation Goal 1		

Title: Streetscape Design		
Description: Develop consistent streetscape design standards and incorporate them into the subdivision control ordinance.		
Responsible Party(ies): Plan Commission, City Council/Mayor, Planning Staff, Street Department		
Potential Funding Source(s): City general fund	Priority: Short-term	
Applicable Goal(s): Transportation Goal 1		

Title: Zoning Ordinance Revisions		
Description: Revise the zoning ordinance to permit the reduction of parking requirements for commercial uses with pedestrian connections to residential areas or other adjacent commercial uses to promote shared parking, reduce congestion, reduce air and water pollution, and reduce the amount of impervious surfaces.		
Responsible Party(ies): Plan Commission, Planning Staff, City Council		
Potential Funding Source(s): City general fund Priority: Short-term		
Applicable Goal(s): Transportation Goal 1		

Title: Traffic Impact Studies		
Description: Incorporate traffic impact study requirements/guidelines into the subdivision control ordinance		
Responsible Party(ies): Plan Commission, Planning Staff, City Council/Mayor		
Potential Funding Source(s): City general fund	Priority: Short-term	
Applicable Goal(s): Transportation Goal 1		

Title: I-65 Interchange Study		
Description: Engage in a feasibility study for a new I-65 interchange at Worthsville Rd.		
Responsible Party(ies): Plan Commission, City Council/Mayor		
Potential Funding Source(s): Indianapolis MPO, Johnson	Priority: Short-term	
County, City general fund		
Applicable Goal(s): Transportation Goal 1		

Title: INDOT Coordination regarding SR 135		
Description: Work with INDOT to address SR 135 issues related to improved streetscape/design, excessive curb cuts and traffic congestion		
Responsible Party(ies): Street Department(s), Plan Commission, Planning Staff		
Potential Funding Source(s): INDOT Demonstration Project (for access management)	Priority: Short to mid-term	
Applicable Goal(s): Transportation Goal		

Title: Transportation Plan		
Description: Develop and adopt a long range transportation plan consistent with future land use shown in Comprehensive Plan.		
Responsible Party(ies): Plan Commission, Planning Staff		
Potential Funding Source(s): City general fund	Priority: Short-term	
Applicable Goal(s): Transportation Goal 2		

Title: Roadway Classification		
Description: Before development occurs, ensure appropriate roadway classification is provided to meet the demands		
of future growth.		
Responsible Party(ies): Plan Commission, Planning Staff		
Potential Funding Source(s): N/A	Priority: On-going	
Applicable Goal(s): Transportation Goal 2		

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Title: MPO Coordination		
Description: Provide MPO with current transportation plans (Thoroughfare / Bicycle / Pedestrian) for incorporation		
into regional transportation plans.		
Responsible Party(ies): Planning Staff		
Potential Funding Source(s): N/A	Priority: On-going	
Applicable Goal(s): Transportation Goal 3		

Title: MPO Notification	
Description: Notify the MPO of current or planned improvements to the transportation system for input into the	
regional air quality model.	
Responsible Party(ies): Planning Staff	
Potential Funding Source(s): N/A	Priority: On-going
Applicable Goal(s): Transportation Goal 3	

Title: Regional Planning	
Description: Continue to monitor MPO regional planning activities.	
Responsible Party(ies): Planning Staff, City Engineer	
Potential Funding Source(s): N/A	Priority: On-going
Applicable Goal(s): Transportation Goal 3	

Title: IRTC Regional Planning Meetings	
Description: Attend IRTC meetings concerning regional technical and policy decisions.	
Responsible Party(ies): City Engineer – Technical, Mayor – Policy	
Potential Funding Source(s): N/A	Priority: On-going
Applicable Goal(s): Transportation Goal 3	

Title: Transportation & Land Use	
Description: Promote the concurrency of transportation and land use planning, specifically when major development is anticipated.	
Responsible Party(ies): Plan Commission, Planning Staff	
Potential Funding Source(s): N/A	Priority: On-going
Applicable Goal(s): Transportation Goal 3	

Title: Signage Plan	
Description: Develop a theme and related signage for trails identified in the trail plan.	
Responsible Party(ies): Greenways of Greenwood, Tourism Bureau	
Potential Funding Source(s): Transportation Enhancement funds, City general fund	Priority: Short-term
Applicable Goal(s): Transportation Goal 4	

Title: Sidewalk Requirement		
Description: Update sidewalk and pathway requirements for residential and commercial development, encourage		
sidewalks and multi-use trails for new industrial development where appropriate.		
Responsible Party(ies): Plan Commission, Planning Staff, City Council/Mayor		
Potential Funding Source(s): City general fund Priority: Short-term		
Applicable Goal(s): Transportation Goal 4		

Title: Bike Lanes		
Description: Update ordinance regulations to require bicycle lanes and/or trails in new road design and in the redesign / expansion of existing roadways in accordance with the bicycle / pedestrian plan.		
Responsible Party(ies): Plan Commission, Planning Staff, City Council/Mayor		
Potential Funding Source(s): City general fund, Transportation Enhancement program, Parks & Recreation fund, DNR Recreational Trails Grant	Priority: Short-term	
Applicable Goal(s): Transportation Goal 4		

Title: Transit Facility		
Description: Monitor ongoing MPO transit studies in regard to the future location and development of a regional transit facility, specifically a facility at the Arvin Redevelopment site.		
Responsible Party(ies): City Council / Mayor, Plan Commission, Redevelopment Commission		
Potential Funding Source(s): N/A	Priority: Mid to long-term	
Applicable Goal(s): Transportation Goal 4		

Title: Reference the Comprehensive Plan	
Description: Evaluate access and transportation impacts in terms of the Comprehensive Plan, and not on the basis of isolated, individual developments.	
Responsible Party(ies): Plan Commission, Planning Staff	
Potential Funding Source(s): N/A	Priority: Short-term
Applicable Goal(s): Transportation Goal 4	

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Title: Traffic Calming

Description: Recommend traffic calming devices in appropriate locations (crosswalks, roundabouts, medians, etc.) during preliminary subdivision review.

Responsible Party(ies): Planning Staff

Potential Funding Source(s): N/A Priority: On-going

Applicable Goal(s): Transportation Goal 5

Title: Shared Driveways & Parking

Description: Revise subdivision control ordinance to require shared driveways / parking lots and frontage roads along arterials.

Responsible Party(ies): Plan Commission, Planning Staff, City Council/Mayor

Potential Funding Source(s): City general fund Priority: Short-term

Applicable Goal(s): Transportation Goal 5

Title: Subdivision Street Patterns

Description: Provide incentives for new subdivision streets to be designed on a grid pattern (but respecting topography) to promote connectivity.

Responsible Party(ies): Plan Commission, Planning Staff, City Council/Mayor

Potential Funding Source(s): N/A Priority: On-going

Applicable Goal(s): Transportation Goal 5

Title: Access Management Decisions

Description: Assure that access decisions are not made in reference to only one land use development, but consider future plans and the design of the entire corridor.

Responsible Party(ies): Plan Commission, Planning Staff

Potential Funding Source(s): N/A Priority: On-going

Applicable Goal(s): Transportation Goal 5

Title: Street Width

Description: Reduce street widths in order to reduce speed, except for those that provide regional connectivity such major arterials, interstates, and state highways. Implement via amending subdivision control ordinance.

Responsible Party(ies): Plan Commission, Planning Staff

Potential Funding Source(s): N/A Priority: Short-term

Applicable Goal(s): Transportation Goal 5

Old Town Action Steps

Title: Old Town Small Area Plan

Description: The development of a small area plan to serve as the master plan for the future development of Old Town is critical to the successful implementation of all other strategies described by this section of the plan. This small area plan/study should address the following:

- Old Town Streetscapes: Work with a consultant to develop plans for streetscapes on major corridors, which will include on-street parking, landscaping, traffic calming, lighting and other amenities; Move sidewalks away from street by creating a landscaped buffer; Widen sidewalks; Create landscaped median; Create interrupted on-street parking; Lower "eye-line"; and Study moving utilities underground
- Public Gathering Spaces/Town Square: Create a functional greenspace for public gathering near the center
 of Old Town; Create room for functional greenspace at the intersection of Main & Madison; Develop an Lshaped commercial or government center to border the greenspace; and Create parking behind commercial
 center
- Pedestrian Friendly Traffic Patterns/Crosswalk Design: Reduce congestion at the intersection of Main &
 Madison; Reduce speed and perceived risk by pedestrians; Study the advisability of a westward one-way
 street for Main St, complimented by a market plaza bypass; and Integrate the design of the crosswalks to
 match the design of the sidewalks to create the visual and subconscious impression that pedestrian traffic is
 more important than vehicular traffic
- Downtown Gateways: Create recognizable themed gateways near northern Madison at the two-lane expansion point and E Main St. at the intersection of Polk and Main
- Parking Plan: Clean, re-mark, re-sign, and resurface city lots; Identify new lots; and Create wayfinding "theme"
- Market Plaza Redevelopment: Mitigate flood plain designation by available means; Create legal environment standards that attract developer to area; Mandate mix of residential, commercial, greenspace and parking; Establish pedestrian connections to Town Square; and Plan for a potential bypass
- Flood Control: Study control for Pleasant Creek in order to promote development and Create waterway greenway; and Create recreational area
- Old Town as the Center of City Government: Concentrate local government services, offices, and operations in the Old Town area.

Responsible Party(ies): Greenwood Plan Commission, Street Department, local merchants, Parks & Recreation Department, Redevelopment Commission, Chamber of Commerce, Citizen Groups, Consultant	
Potential Funding Source(s): Plan Commission budget, State Planning Grants, JC Community Foundation, City general fund, Corporate Sponsorships, Main Street Association, Old Town Association, TIF funds, Parks & Rec budget,	Priority: Short-term
Applicable Goal(s): All Old Town Goals	

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Title: Market Old Town

Description:

- Officially drop the "e" from "Olde Towne"
- Create publicity and activity around the name change
- Create publicity and activity around revitalization projects
- Promote Old Town to developers and merchants

Responsible Party(ies): Redevelopment Commission, Old Town Association, and Greenwood Chamber of Commerce

Potential Funding Source(s): RDC, City General Fund and/or Tax Incremental Financing

Priority: Short to mid-term

Applicable Goal(s): All Old Town Goals

Title: Citizen Based Leadership

Description: Create a citizen based, volunteer group to provide guidance, innovation, motivation and accountability for the Old Town redevelopment

Responsible Party(ies): City Council and Mayor

Potential Funding Source(s): N/A

Priority:

Applicable Goal(s): All Old Town Goals, & Urban Design Goal 1

Title: Redevelopment Financing

Description:

- Create an Old Town TIF district
- Research and apply for appropriate private, state and federal grants to assist with additional financing of the redevelopment of Old Town

Responsible Party(ies): City Council and Mayor

Potential Funding Source(s): Priority: Short-term

Applicable Goal(s): All Old Town Goals, & Urban Design Goal 1

Urban Design Action Steps

Title: Flood Control

Description:

- Study control for Pleasant Creek in order to promote development and Create waterway greenway
- Create recreational area

Responsible Party(ies): Parks

Potential Funding Source(s): Federal Government | Priority: Medium-term / Long-term

Applicable Goal(s): Urban Design Goals 2 and 3

Title: Crosswalk Design

Description: Integrate the design of the crosswalks to match the design of the sidewalks to create the visual and subconscious impression that pedestrian traffic is more important than motor traffic

Responsible Party(ies):

Potential Funding Source(s): Tax Incremental Financing, | Priority: Short-term / Mid-term

grants

Applicable Goal(s): Urban Design Goal 1

Title: Center of City Government

Description: Concentrate local government services, offices, and operations in the Old Town District

Responsible Party(ies): Elected officials and City Government

Potential Funding Source(s): Bonds Priority: Short-term

Applicable Goal(s):

Title: Citizen Based Leadership

Description: Create a citizen based, volunteer group to provide guidance, innovation, motivation and accountability for the Old Town redevelopment

Responsible Party(ies): City Council and Mayor

Potential Funding Source(s): N/A Priority:

Applicable Goal(s): Urban Design Goal 1

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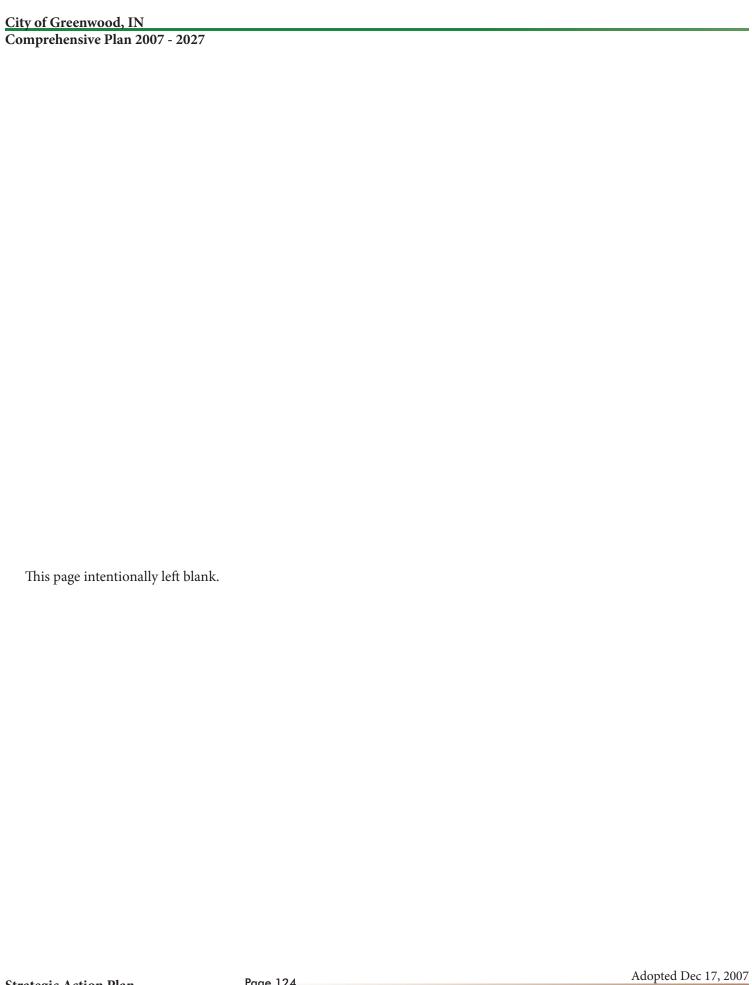


Title: Redevelopment Financing

Description:

- Create an Old Town Tax Incremental Financing district
- Research and apply for appropriate private, state and federal grants to assist with additional financing of the redevelopment of Old Town

Responsible Party(ies): City Council and Mayor, RDC	
Potential Funding Source(s):	Priority: Short-term
Applicable Goal(s): Urban Design Goal 1	



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